

PETER NAVARRO
University of California, Irvine
Merage School of Business
Irvine, California 92697
Phone: 949-357-9330
navarrop@uci.edu

EDUCATION

- 1986 Ph.D. in Economics, Harvard University
- 1979 Masters of Public Administration, Kennedy School of Government
- 1972 B.A., Tufts University

PROFESSIONAL BACKGROUND

- 1989-Present *University of California-Irvine*, Professor of Economics and Public Policy
- 1986-1988 *University of San Diego*, Assistant Professor, Business & Government
- 1985-1986 *University of California at San Diego*, Lecturer.
- 1981-1985 *Energy and Environmental Policy Center*, Harvard University, Research Associate.
- 1979-1980 *The Department of Energy*, Policy Analyst.
- 1978 *The Massachusetts Energy Office*, Policy Analyst.
- 1976-1977 *Urban Services Group*, Policy Analyst for Washington based consulting firm.
- 1973-1976 *United States Peace Corps*, Thailand.

ARTICLES

1. Surviving and Thriving in a Brave New MOOC World. *Journal of Economic Perspectives*, Invited Article for a Special MOOC Issue, Invited, 2016.
2. [The Death of the Large Lecture Hall, the Rise of Peer-to-Peer Course Delivery?](#) *American Journal of Distance Education*, Forthcoming 2016.
3. [Doğu Türkistan'da Kültürel Soykırım Durdurulmalı](#) (Cultural Genocide in East Turkistan Must Be Stopped), *Perspektif*, March 2014.
4. [China's Currency Manipulation: A Policy Debate.](#) *World Affairs Journal*. September/October 2012.
5. [China 2013: The Year of Reshoring to America?](#) *Financial Executive*, January 2013.
6. [Business Cycle Management and Firm Performance: Tying the Empirical Knot](#), with Philip Bromiley and Pedro Sottile, *Journal of Strategy and Management*, Vol. 3(1), pp.50-71. 2010.
7. [Restoring American Prosperity.](#) *The International Economy*, Fall 2010. 38-41. (With Glenn Hubbard).
8. [Leveraging Business Cycle Ups and Downs](#), *Financial Executive*, December 2009. (With Greg Autry)
9. [Recession-Proofing Your Organization](#), *Sloan Management Review*, Vol. 50(3) pp. 45-51. Spring 2009.
10. [Strategic Business Cycle Management and Organizational Performance: A Great Unexplored Research Stream](#),” with Phillip Bromiley and Pedro Sottile, *Strategic Organization*, Vol. 6(2): 207-219, 2008.
11. [Business Schools: A Study in Failure:](#) *Business Week*, April 22, 2008.
12. [The MBA Core Curricula of Top-ranked U.S. Business Schools: A Study in Failure?](#) *Academy of Management Learning & Education*, Vol. 7, No. 1: 108-123. March 2008.
13. [Profiting from Socially Beneficial Green Investment in an Era of Global Warming](#), With Tom Brunetto, *Electricity Journal*, Summer 2007.
14. [A Thousand Points of Conflict: The Dark Side of China's Economic Miracle.](#) *Journal of Asia-Pacific Business*, Vol. 8, No. 3 2007.

15. [The Economics of the China Price](#), *China Perspectives*, Winter 2007. (Also appears in translation as: “[L’avantage Concurrentiel Chinois: Entre Pratiques Deloyales et Avantages Comparatifs](#),” *Perspectives Chinoises*, Winter 2007.)
16. [Deconstructing the China Price](#), *Economist’s Voice*. February, 2007.
17. Global Strategy: To Be Or Not To Be In China, *Financial Executive*, 2006.
18. How to Avoid a Business Cycle Wipeout: CIOs Play an Integral Role in Helping Their Companies Ride Out the Business Cycle. *Financial Management*, (June, 2006), 59-70.
19. [Sustainable Strategies for a World of Economic Shocks](#). *Financial Executive*.
20. [Re: Cycling](#), *Business Strategy Review*, Spring 2006, Vol. 17(1).
21. [The Hidden Potential of Macroeconomics in MBA Programs for CEO Decision Making](#), *Academy of Management Learning & Education*, 2006.
22. [The Well-Timed Strategy: Managing the Business Cycle](#), *California Management Review*. Fall, 2005 (Finalist, 2007 Accenture Award, Article of Year)
23. [Cell Phone Roulette & Consumer Interactive Quality](#), *Journal of Policy Analysis & Management*, Vol. 24, Issue 2, Spring 2005.
24. [Why Johnny Can’t Lead](#), *Harvard Business Review*, December 2004 (Short Note) OIC
25. [Principles of the Master Cyclist](#), *Sloan Management Review*, Winter 2004.
26. [On the Political Economy of Electricity Deregulation – California Style](#), *Electricity Journal*, Vol. 17, Issue 2, March 2004.
27. [The Future of Electricity Deregulation: Lessons Learned From the California Crisis](#). *Energy Law Journal*, Summer 2003.
28. [Aftershocks—and Essential Lessons—From the California Electricity Debacle](#), *Electricity Journal*, May-June, 2003.
29. [Follow the Market’s Cues](#), *Harvard Business Review*, May, 2002.
30. [Are You Ready for a Blackout?](#) *Harvard Business Review*, April, 2001.

31. "Assessing the Costs of Terrorism," (With Aron Spencer). *Milken Institute Review*, Fourth Quarter, 2001.
32. "How to Accelerate Global Wind Energy Development," (with Frank Harris), *Power Economics*, Vol. 4, pp.24-26, February 2000.
33. "Promoting Wind Energy Development in an Era of Restructuring," (With Frank Harris), *Electricity Journal*, January-February, 2000.
34. "Natural Wastewater Treatment: An Unfulfilled Potential," *Public Works Management & Policy*, January 2000
35. "Economics in the Cyber Classroom," *Journal of Economic Perspectives*, Spring 2000.
36. "Policy Issues in the Teaching of Economics in Cyberspace, (With Judy Shoemaker), *Contemporary Economic Policy*, July 2000.
37. "Economics in Cyberspace: A Comparison Study," (With Judy Shoemaker), *American Journal of Distance Education*. Summer 2000.
38. "The Power of Cyberlearning: An Empirical Test," (With Judy Shoemaker), *Journal of Computing in Higher Education*, Fall 1999.
39. "Notes from the Electronic Classroom," *Journal of Policy Analysis and Management*, Winter, 1998.
40. "The Case for Radical Restructuring of the Electricity Industry", *Harvard Business Review*, January-February," 1996.
41. "The Simple Analytics of Performance-based Ratemaking: A Guide for the PBR Regulator," *Yale Journal on Regulation*, Winter, 1996.
42. "The Restructuring Regulator: A Guidebook and Research Agenda For the Electricity Industry," *Energy Law Journal*, Fall, 1995.
43. "The ABCs of Performance-based Ratemaking," *Public Utilities Fortnightly*, July 15, 1995.
44. "On the Theory of Growth Controls." (With Rob Engle and Richard Carson), *Journal of Urban Economics*, November, 1992.
45. "A Reevaluation of the Evidence on Decreasing Average Costs in Nuclear Power." (With Jack Marshall), *Rand Journal*, Spring, 1991.

46. "Growth Controls: Policy Analysis for the Second Generation." (With Richard Carson), *Policy Sciences*, May, 1991.
47. "Electricity Price Shocks and International Trade," *International Journal of Japan and the World Economy*, 1990.
48. "Creating (& Destroying) Comparative Trade Advantage," *Journal of Comparative Regulation*, June, 1989.
49. "The U.S. Regulatory Environment and International Trade: Lessons from the Electricity Sector," *Journal of Policy Analysis and Management*, Summer, 1989.
50. "Fundamental Issues in Natural Resource Damage Assessments," with Richard Carson, *Natural Resource Law Journal*, Fall, 1988.
51. "Comparative Energy Policy: The Economics of Nuclear Power in Japan and the U.S.," *Energy Journal*, October, 1988.
52. "How Markets For Impure Public Goods Organize," with Jeffery Dubin, *Journal of Law, Economics, and Organization*, Fall, 1988.
53. "The Income Elasticity of Corporate Contributions," *Quarterly Review of Economics and Business*, Winter, 1988.
54. "A Buyer's (& Seller's) Guide to the Job Market for Beginning Ph.D. Economists," with Richard Carson. *Journal of Economic Perspectives*, Spring 1988.
55. "Why Do Corporations Give to Charity," *Journal of Business*, January 1988.
56. "Rent Control in Cambridge, Massachusetts," *Public Interest* (Winter 1985): 83-100.
57. "Capture and Ideology in American Farm Policy," *Journal of Rural Sociology*, Vol. 49, No. 4, Winter 1984.
58. "Union Bargaining Power in the Coal Industry, 1945-1981," *Industrial and Labor Relations Review*, Vol. 36, No. 2 (January 1983).
59. "The Effect of Rate Suppression on Utilities' Cost of Capital," *Public Utilities Fortnightly*, Vol. III, No. 7, March 31, 1983.

60. "Risk Spreading and U.S. Energy Development," *Energy Systems and Policy Journal*, Vol. 6, No. 3, 1982.
61. "How Wall Street Ranks the Public Utility Commissions," *Financial Analysts Journal*, November/December 1983.
62. "Save Now, Freeze Later," *Regulation*, September/October 1983.
63. "Our Stake in the Electric Utility's Dilemma," *Harvard Business Review*, May-June 1982.
64. "Public Utility Regulation: Performance, Determinants, and Energy Policy Impacts," *Energy Journal*, April 1982.
65. "The Legal History and Economic Implications of Oil Pipeline Regulation," *Energy Law Journal*, Fall, 1981, with T. Stauffer.
66. "The Soft, Hard, or Smart Path: Charting the Electric Utility Industry's Future," *Public Utilities Fortnightly*, June 18, 1981, Vol. 107, No 13.
67. "Financing U.S. Energy Development: An Economist's Perspective," *Energy Law Journal*, May 1981, Vol. 2, No. 1p
68. A Critical Comparison of Utility-Type Ratemaking Methodologies in Oil Pipeline Regulation, *Bell Journal of Economics*, Autumn 1981, with Thomas R. Stauffer and Bruce C. Peterson.
69. "A Critique of Conventional Utility Ratemaking Methodologies," *Public Utilities Fortnightly*, February 27, 1981, with Thomas R. Stauffer.
70. "Electric Utility Regulation and National Energy Policy," *Regulation*, January/February, 1981.
71. "The 1977 Clean Air Act Amendments: Energy, Environmental, Economic and Distributional Impacts," *Public Policy* Spring 1981.
72. Rent Control and the Landlord's Loophole: Condominium Conversions in Cambridge, Massachusetts," *Urban Land*, Volume 39, No. 10, November 1980.
73. "The Politics of Air Pollution," *Public Interest*, Spring, 1980.

74. "Energy Crisis, *Regulation*, January/February, 1980, with Joseph P. Kalt.

BOOKS

1. *Crouching Tiger: What China's Military Rise Means for the World* (Prometheus Books, Forthcoming Fall 2015). [Submitted originally as "Will There Be War With China?]
2. *Death By China: Confronting the Dragon – A Global Call to Action*. With Greg Autry. (Pearson FT Press, 2012).
3. *Seeds of Destruction: Why the Path to Economic Ruin Runs Through the White House, and How to Reclaim Our Prosperity*. With R. Glenn Hubbard. (FT Press, August, 2010)
4. *Always a Winner: Finding Your Competitive Advantage in an Up and Down Economy* (John Wiley & Sons, August, 2009)
5. *The Coming China Wars: Where They Will Be Fought, How They Can Be Won*: (FT Press/Wharton School Publishing, May 2006). (Revised and expanded in 2008)
6. *The Well-timed Strategy: Managing the Business Cycle for Competitive Advantage*. (FT Press/Wharton School Publishing, 2006).
7. *What the Best MBAs Know: How to Apply the Greatest Ideas Taught in the Best Business Schools*. (New York: McGraw-Hill, 2005)
8. *When the Market Moves, Will You Be Ready? How to Profit From Major Market Events*. (New York: McGraw-Hill, 2003)
9. *If It's Raining in Brazil, Buy Starbucks: The Investor's Guide to Profiting From News and Other Market-moving Events*. (New York: McGraw-Hill, 2001)
10. *Bill Clinton's Agenda for America*, (Portland, Williams Publishing, Inc., 1993)
11. *Job Opportunities Under Clinton/Gore*, with Craig Adams (Portland, Williams Publishing, Inc. 1993)
12. *The Policy Game* (New York: John Wiley & Sons, 1984.)

13. *The Dimming of America: The Real Costs of Electric Utility Regulation* (Cambridge: Ballinger Publishing Co., 1984).

BOOK TRANSLATIONS

1. Death By China – Chinese Translation (2012)
2. Death By China – Korean Translation (2012)
3. Death By China – Vietnamese Translation (2012)
4. Seeds of Destruction – Chinese Edition (2011)
5. The Coming China Wars -- Romanian Translation. (2008)
6. The Coming China Wars -- Indonesian Translation (2008)
7. The Coming China Wars -- German Translation. Germany. FINANZBUCH VERLAG GMBH. (2008)
8. The Coming China Wars -- Japanese Translation. Japan. EAST PRESS CO., LTD. (2008)
9. The Coming China Wars -- Korean Translation, Taiwan. (2007)
10. The Coming China Wars -- Russian Translation (2008).
11. The Coming China Wars -- Chinese Translation, Taiwan. (2007)
12. (2006). The Coming China Wars -- Korean Translation. (2006)
13. The Well-Timed Strategy – Simplified Chinese Translation. People's Republic of China. (2007)
14. The Well-Timed Strategy -- Korean Translation. (2006)
15. The Well-Timed Strategy -- Indonesian Translation. (2006)
16. The Well-Timed Strategy – Romanian Translation. (2006)
17. What the Best MBAs Know -- German translation. (2007)
18. What the Best MBAs Know -- Chinese Edition. (2006)
19. What the Best MBAs Know -- Korean Language Edition. (2006)
20. What the Best MBAs Know -- Mainland Chinese Edition. (2006)

21. What the Best MBAs Know -- Russian Translation. (2006)
22. What the Best MBAs Know -- Spanish Translation. (2006)
23. When It's Raining in Brazil, Buy Starbucks -- German Translation. (2006)
24. When It's Raining in Brazil, Buy Starbucks – Chinese Translation. (2006)
25. When It's Raining in Brazil, Buy Starbucks – Japanese Translation. (2006)
26. When It's Raining in Brazil, Buy Starbucks – Korean Translation. (2006)

BOOK REVIEWS OF AUTHOR'S BOOKS

1. Seeds of Destruction, *New York Review of Books*, December 23, 2010.
2. Seeds of Destruction, *Financial Times*, October 31, 2010.
3. Seeds of Destruction, *Capital Gains and Games*, September 29, 2010.
4. Seeds of Destruction, *Reuters*, September, 2010.
5. Seeds of Destruction, *Library Journal*, August 23, 2010.
6. Seeds of Destruction, *Marginal Revolution*, August 10, 2010.
7. Always a Winner, *Benefits & Compensation International*, March, 2010.
8. Seeds of Destruction, *Financial Analysts Journal*, January, 2010.
9. The Coming China Wars, *Strategic Finance*, June, 2008.
10. The Coming China Wars, *Metal Center News*, December, 2007.
11. The Coming China Wars, *Financial Mail*, August 17, 2007.
12. The Coming China Wars, *Las Vegas Business Press*, March 26, 2007.
13. The Coming China Wars, *Boston Globe*, January 14, 2007.
14. The Coming China Wars, *Global Business & Organizational Excellence*.
January/February 2007.
15. The Coming China Wars, *Directors and Boards*, 1st Quarter, 2007.
16. The Well-Timed Strategy, *Hindu Business Line*, December 25, 2006.
17. The Coming China Wars, *Asia Times*, November 18, 2006.
18. The Coming China Wars, *Accounting Today*, December, 2006.

19. The Well-Timed Strategy, *Accounting Today*, July 20, 2006.
20. The Well-Timed Strategy, *Business Standard (India)*, July 10, 2006.
21. The Well-Timed Strategy, *Optimize*, June, 2006.
22. The Well-Timed Strategy, *Corporate Board*, May/June 2006.
23. The Well-Timed Strategy, *Orange County Business Journal*, April 10, 2006.
24. The Well-Timed Strategy, *Computer Reseller News*, April 3, 2006.
25. The Well-Timed Strategy, *Computerworld*, April, 2006.
26. The Well-Timed Strategy, *Strategic HR Review*, March/April, 2006.
27. The Well-Timed Strategy, *Orange County Register*, March 29, 2006.
28. The Well-Timed Strategy, *Philadelphia Inquirer*, March 19, 2006.
29. The Well-Timed Strategy, *Fort Worth Star-Telegram*, March 13, 2006.
30. The Well-Timed Strategy, *CIO Insight*, February, 2006,
31. If It's Raining in Brazil, Buy Starbucks, *Asian Business*, April 2002.
32. If It's Raining in Brazil, Buy Starbucks, *Australian CPA*, March, 2002.
33. The Policy Game, *Policy Review*, December 1985.
34. The Policy Game, *Policy Studies Journal*, December, 1985.
35. The Policy Game, *Library Journal*, March, 1985.

BOOK CHAPTERS

1. [Benchmarking the Advantages Foreign Nations Provide Their Manufacturers](#), *Manufacturing a Better Future for America*, Alliance for American Manufacturing. 2009.
2. [The Promise -- and Potential Pitfalls -- of Cyberlearning](#), in *Issues in Web-based Pedagogy*, Greenwood Publishing, Summer, 2000.
3. [The Japanese Electric Utility Industry](#), Cambridge University Press, 1996.
4. [The Performance of Utility Commissions](#), *Electric Power*, edited by John Moorhouse, Pacific Research Institute for Public Policy, 1986.

5. [Regulatory Climate and the Cost of Capital](#), *Issues in Utility Economics*, edited by Professor Michael Crew, Lexington Books, Fall 1982, with J. Dubin.

CREATIVE ACTIVITY

1. *Death By China*, Documentary Film, DBC Productions (November 2012).
2. *Big Picture MBA: What Every Business School Graduate Knows*, The Modern Scholar Lecture Series, Recorded Books (January, 2009).
3. *Principles of Economics: Business, Banking, Finance, and Your Everyday Life*. The Modern Scholar Lecture Series, (September, 2008).
4. *Waking Dragon: The Emerging Chinese Economy and Its Impact on the World*, The Modern Scholar Lecture Series, Recorded Books (December, 2007).
5. *Big Picture Investing: How, When, and Why the Stock Market Moves*. The Modern Scholar Series. (New York: Recorded Books, 2004).
6. *The Power of Microeconomics*, multimedia lectures (San Francisco: Irwin-McGraw Hill, 1999).
7. *The Power of Macroeconomics*, multimedia lectures (San Francisco: Irwin-McGraw Hill, 1998).

OTHER PUBLICATIONS

1. "Should We Privatize Social Security? Controller's Quarterly, State of California, Fall 2001.
2. "Declaring Economic War on the Power Cartel: How California Can Protect Itself During the Coming Summer of 'Rolling Blackmail.'" (With UCAN)
3. "Policy Options for Promoting Wind Energy Development in California: A Report to the Governor and State Legislature," (with Frank Harris). November, 1999.

BOOK REVIEWS BY AUTHOR

1. [Laura E. Hein, Fueling growth: The Energy Revolution and Economic Policy in Post-war Japan](#) (Harvard University Press), *Journal of Comparative Economics*, June 1992.
2. Yoon Hyung Kim and Kirk R. Smith, Electricity in Economic Development: The Experience of Northeast Asia (Greenwood Press), *Journal of Energy and Development*, Spring 1991.
3. Geoffrey Brennan and James M. Buchanan, The Reason of Rules: Constitutional Political Economy (Cambridge University Press, Cambridge, 1985), *Journal of Economic Behavior and Organization*. 1985.
4. Kichiro Hayashi, The U.S.-Japanese Economic Relationship: Can It Be Improved? *Journal of Comparative Economics*. 1991.

FEDERAL GOVERNMENT

1. Federal Bureau of Investigation, Keynote Address, Quantico Headquarters, May 2, 2012.
2. U.S.-China Economic and Security Review, "Implications of Sovereign Wealth Fund Investments for National Security," February 7, 2008.
3. Federal Bureau of Investigation, Special Agent Briefing on China-related Issues, Los Angeles Branch, January 17, 2008.
4. U.S. Congress, Committee on Ways and Means, Subcommittee on Trade, "U.S. Trade With China." February 15, 2007
5. U.S.-China Economic and Security Review, "U.S.-China Relationship: Economics and Security in Perspective," February 1, 2007.
6. Federal Bureau of Investigation, Special Agent Briefing on China-related Issues, Los Angeles Branch, January 27, 2007.
7. U.S. Congress, Committee on Energy and Commerce, "Utility Financing," April 6, 1981.

COMMENTARY

1. [China's Real Goal: A Monroe Doctrine in Asia?](#) The National Interest, September 2, 2014.
2. [The Price Of 'Made In China'](#), New York Times, September 9, 2013.
3. [Should state privatize online education?](#) San Francisco Chronicle, March 26, 2013.
4. [Four bullish trends](#), Barron's, November 10, 2012.
5. [Stop selling off America a Beechcraft at a time](#), Wichita Eagle, October 28, 2012.
6. [San Francisco invites Chinese solar companies as U.S. companies fall](#), San Francisco Chronicle, October 23, 2012.
7. [Et tu, Caterpillar? Then fall America.](#) Chicago Tribune, October 12, 2010.
8. [America's best jobs program? Trade reform with China.](#) Christian Science Monitor, September 28, 2012.
9. [Misguided call to privatize universities](#), San Francisco Chronicle, July 25, 2012.
10. [Coda: Code for a Trojan horse](#), Los Angeles Times, December 11, 2011.
11. [How China unfairly bests the U.S.](#), Los Angeles Times, June 21, 2011.
12. [Confronting China on Trade](#), Korea Herald, September 27, 2010.
13. [America's trade traitors](#), Los Angeles Times, September 22, 2010.
14. [Privatization in space wise, to a point](#), Orange County Register, May 17, 2010.
15. [Private space tourism taking off without us](#), San Francisco Chronicle, April 25, 2010 (with Stuart Witt).
16. [An emerging global threat](#), Barron's, March 22, 2010 (with Dan DiMicco).
17. [China's cold war on our economy](#), Orange County Register, February 1, 2010.
18. [China's war on the U.S. economy](#), San Francisco Chronicle, January 15, 2010 (with Greg Autry).
19. [Get out of Afghanistan now](#), Orange County Register, September 25, 2009.
20. [China's new deal](#), Asia Times, November 14, 2008.
21. [The folly of the 'fun tax'](#), Los Angeles Times, November 13, 2008.
22. [California nightmare for the global economy](#), San Francisco Chronicle, August 15, 2008.
23. [The "Hanification" of Xinjiang](#), Asia Times, August 18, 2008.
24. [China stirs over offshore oil pact](#), Asia Times, July 23, 2008.
25. [China's pollution Olympics](#), Asia Times, July 9, 2008.
26. [Fed Should Focus on Economy's Bygone Assets.](#) San Francisco Chronicle, March 23, 2008.
27. [Keep Your Cool – and Your Stocks – In Crisis](#), San Francisco Chronicle, March 23, 2008.
28. [On Space Diplomacy – Where the Stone Age Meets the Space Age](#), San Francisco Chronicle, February 22, 2008.

29. [Sovereign Wealth Funds – China’s Potent Economic Weapon](#), Christian Science Monitor, February 8, 2008.
30. [It’s the economy comrade](#), San Francisco Chronicle, January 20, 2008.
31. [Yahoo isn't the only villain](#), Los Angeles Times, November 8, 2007.
32. [By the light of a Chinese moon, Asia Times](#), October 26, 2007.
33. [The sputtering space race – a 50-year perspective](#). The Globalist, October 9, 2007.
34. [China talks peace, hacks our computers, Orange County Register](#), September 25, 2007.
35. [An Unsporting Beijing Olympiad](#), Providence Journal, August 9, 2007.
36. [A Frankenstein Creation, Energy Legislation](#). San Francisco Chronicle, June 21, 2007.
37. Scoring U.S.-China Trade Summit. San Francisco Chronicle, May 22, 2007.
38. [Ban the Bulb](#). USA Today, March 5, 2007.
39. [Watch your flanks America](#). Christian Science Monitor. February 26, 2007.
40. Fed Chief Bernanke’s Beijing Gambit, San Francisco Chronicle, December 10, 2006.
41. [Dollar, yuan, and wary euro](#). International New York Times. December 7, 2006.
42. [Beware fake drugs that could hurt you](#), Providence Journal, November 24, 2006.
43. [Only China, not U.S., can rein in North Korea](#), Chicago Tribune, October 12, 2006.
44. [Getting ahead in the 'gas game'](#), Los Angeles Times, January 22, 2006.
45. [Cell companies hide dead zones](#), Los Angeles Times, July 17, 2005.
46. [Dueling for Economic Dominance](#). San Francisco Chronicle, April 30, 2006.
47. [Braking Budget Roller Coaster](#), Los Angeles Times, January 16, 2003.
48. [Race for Power Misses a Certain Spark](#), Los Angeles Times, November 5, 2002.
49. [The Private Cost of More Security](#), Los Angeles Times, September 8, 2002.
50. Reclaiming Power, Los Angeles Times, May 9, 2002.
51. [UC Fund Managers Were Asleep at the Enron Wheel](#), Los Angeles Times, December 31, 2001.
52. [Bargaining for the bailout could be Davis' undoing](#), Los Angeles Times, September 10, 2001.
53. Gasoline debate – When additives are subtraction, San Francisco Chronicle, August 26, 2001.
54. [Just What We Need: Another State Energy Bureaucracy](#), Los Angeles Times, August 19, 2001.
55. [The State Will Pay for Davis' Panic](#), Los Angeles Times, July 31, 2001. (With Kathleen Connell)
56. [The FERC's Action Is Good, Bad, Ugly](#), Los Angeles Times, June 20, 2001.
57. [It Takes 2 to Tangle Our Energy Future](#), Los Angeles Times, May 28, 2001.

58. [Energy Cartel Plugs Into Free Market](#), Los Angeles Times, April 13, 2001.
59. [J'Accuse! The Balance of Power Has Shifted](#), Los Angeles Times, May 23, 2001.
60. Locking in a \$9-Billion Energy Mistake, Los Angeles Times, March 6, 2001.
61. [A Penny Saved Is a Billion Dollars Earned for Energy](#), Los Angeles Times, February 15, 2001.
62. [Plug Electric Cord Into a Grassy Knoll](#), Los Angeles Times, January 26, 2001.
63. [The State Should Buy the Electricity Grid](#), Los Angeles Times, January 24, 2001.
64. [Gas and Pipeline Costs Fueled Electricity Crisis](#), Los Angeles Times, January 19, 2001.
65. [A Company and a State Held Hostage](#), Los Angeles Times, December 25, 2000.
66. [Remedial Plan on Electricity for Gov. Davis](#), Los Angeles Times, November 24, 2000.
67. [Save Your Candles for Next Year's Summer of Darkness](#), Los Angeles Times, September 5, 2000.
68. [Violence Tax Can Stem the Killing](#), Los Angeles Times, July 11, 1999.
69. [Lessons of Park Barrel Politics 101](#), Los Angeles Times, October 18, 1998.
70. [Full Speed Ahead to Recession](#), Los Angeles Times, September 9, 1998.
71. [Officials Mute on the Mergers That Ate L.A.](#), Los Angeles Times, March 25, 1998.
72. [Good for the Banks, Bad for the Rest of Us](#), Los Angeles Times, March 11, 1998.
73. [How to Make Empowerment Zoning Work](#), Los Angeles Times, January 30, 1998.
74. [Dinosaurs 3, Ratepayers 0](#); Los Angeles Times, Los Angeles Times, September 15, 1995.
75. [A Career Long on Politics, Short on Principle](#), Los Angeles Times, June 21, 1995.
76. Lessons from the San Diego sprawl, Wall Street Journal, May 27, 1993.
77. Warding off an electricity shortage, New York Times, July 7, 1985.
78. The Coming Electric Crisis, Wall Street Journal, October 17, 1984.
79. Administration backsliding on energy policy, Wall Street Journal, February 9, 1982. (With Joseph P. Kalt)
80. What have they done to the wine? Washington Post, January 4, 1982.
81. [10-5-3: 'Deeply Flawed'](#), New York Times, May 5, 1981. (with Dale W. Jorgenson)
82. Oil conservation and utility returns, Wall Street Journal, March 11, 1981.
83. If Thailand Is Periled; New York Times, July 9, 1980.

PUBLIC SPEAKING (PARTIAL LIST)

ORGANIZATION	LOCATION	DATE
--------------	----------	------

American Boiler Manufacturers Association	Ponte Vedra Beach, FL	June 30, 2014
Retail Industry Leaders Association	San Diego, CA	November 12, 2013
Industrial Awareness Council	San Diego, CA	May 21, 2014
Steven Label Corporation	Santa Fe Springs, CA	December 6, 2012
World Affairs Council	UCI Beckman Center	November 19, 2012
Manulife Financial	Calgary, AB, Canada	September 21, 2012
Ovations International Pty. Ltd.	Mexico City, Mexico	August 13, 2012
American Boiler Manufacturers Association	Lake Tahoe, NV	June 25, 2012
Bloomsburg University	Bloomsburg, IN	April 15, 2014
Orange County Forum	Irvine, CA	March 28, 2012
UCLA Anderson Forecast	Los Angeles	December 7, 2011
Progressive Contractors Association of Canada	Edmonton, AB Canada	October 27, 2011
Canadian National	Montreal, Canada	September 28, 2011
Mackenzie Financial	Niagara-on-the-Lake, Ontario	September 15, 2011
CSX Transportation	Ponte Vedra Beach, FL	June 21, 2011
UCI Prosperitas/Center for Investment and Wealth Management	UCI Beckman Center	June 7, 2011
Wells Fargo Partners	UCI Beckman Center	May 17, 2011
Magna Seating	Rochester, MI	May 11, 2011
Wealth Management Network	Irvine, CA	April 27, 2011
The Newport Group	Orlando, FL	March 25, 2011
Metal Service Center Institute	Phoenix, AZ	January 14, 2011
UCI Prosperitas/Center for Investment and Wealth Management	Merage School, Irvine	November 17, 2010
Motorcycle Industry Council	Carson, CA	October 28, 2010
Precision Machined Products Association	Rancho Mirage, CA	October 18, 2010
SES Insurance Brokerage Services	Huntington Beach, CA	October 15, 2010
American Boiler Manufacturers Association	Santa Ana Pueblo, NM	June 28, 2010
Veros Corporation	Laguna Beach, CA	May 18, 2010
Kern Economic Development Corporation	Bakersfield, CA	March 24, 2010
CoBank Cooperative Bank	Omaha, Bloomington, Minneapolis	February 28, 2010
Lima Chamber of Commerce	Lima, Peru	October 22, 2009
Marriott Corporation	Marco Island, FL	October 8, 2009

John Hancock Corporation	Boston, MA	September 29, 2009
The American Boiler Manufacturers Association	Stowe, Vermont	June 29, 2009
CoBank Cooperative Bank	Colorado Springs, CO	June 4, 2009
Gaylord Bros. Inc.	Indian Wells, CA	April 29, 2009
International Housewares Association	Chicago, IL	September 10, 2008
National Rural Utilities Cooperative	Phoenix, AZ	June 16, 2008
Assante Wealth Management	Whistler, BC	May 27, 2008
American Mold Builders Association	Puerto Vallarta, Mexico	March 3, 2008
Tramontina Corporation	Sugarland, TX; Manitowoc, WI	December 9, 2007
Metal Service Center Institute	Half Moon Bay, CA	November 9, 2007
Steel Manufacturers Association	Chicago, IL	October 18 2007
Cookware Manufacturers Association	Chicago, IL	September 11, 2007
Building Industry Association	Irvine, CA	January 22, 2007
Mission/Marathon Investment Conference	Tucson, AZ	April 28, 2006